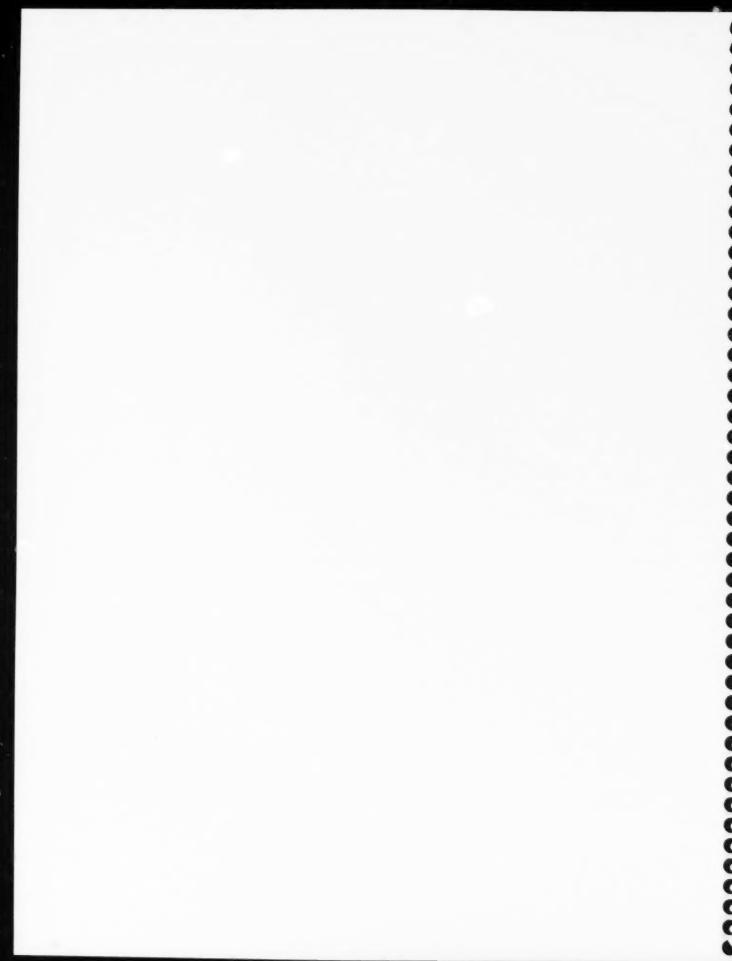


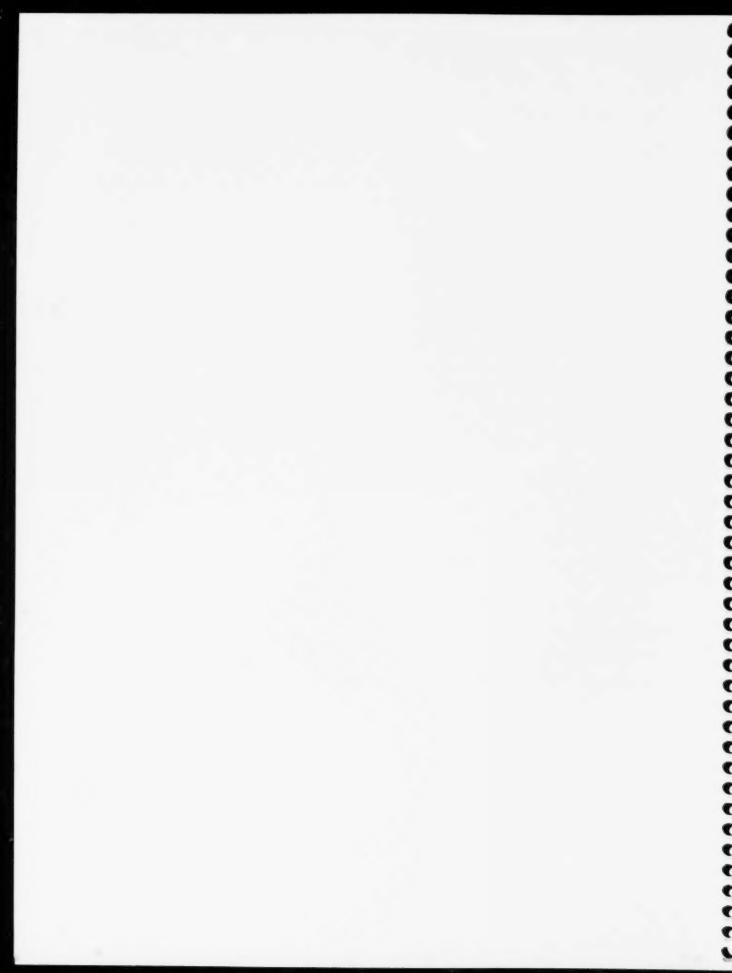
# ANNUAL REPORT

NORTHERN MUNICIPAL TRUST ACCOUNT (NMTA)



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#### Minister's Letter of Transmittal

The Honourable Dr. Gordon L. Barnhart Lieutenant Governor of Saskatchewan

Your Honour:

It is our privilege to submit to you the Annual Report of the Northern Municipal Trust Account for the fiscal year ending December 31, 2009.

Respectfully submitted,

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Jeremy Harrison Minister of Municipal Affairs



# **Deputy Minister's Letter of Transmittal**

The Honourable Jeremy Harrison Minister of Municipal Affairs

Dear Minister:

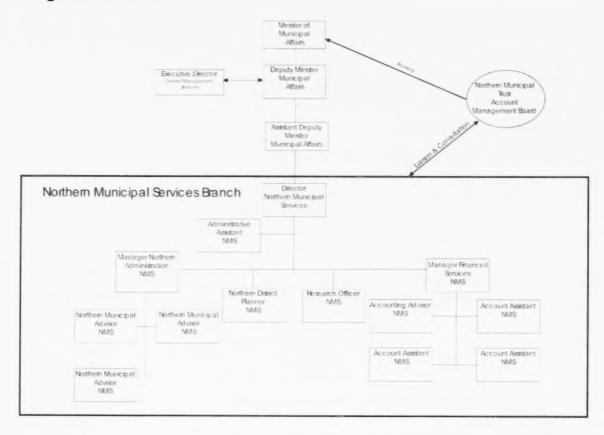
I have the honour of submitting the Annual Report of the Northern Municipal Trust Account for the fiscal year ending December 31, 2009.

Respectfully submitted,

Van Isman

Deputy Minister, Municipal Affairs

# **Organization Chart**



# 2009 Highlights

In 2009 the new Northern Revenue Sharing Grants Program was implemented. This new formula helps ensure effective local government and sustainable infrastructure services through increased allocation and distribution of funds. The program enables municipalities to meet the costs of providing four basic core services to their residents – administration, water and sewer, roads and solid waste management. As four municipalities would see reductions in operating grants as a result of the new formula, the Northern Municipal Trust Account included a five-year transition plan for those communities.

The Northern Water and Sewer Program provided safe drinking water for northern communities. In 2009, \$6.4 million was expended upgrading water and sewer systems. Results from the past year include:

- a new water treatment plant in Sandy Bay;
- upgraded water treatment plants in Green Lake and Buffalo Narrows; and,
- the initiation of construction of a regional water system serving the Town of La Ronge, the Northern Village of Air Ronge and the Lac La Ronge Indian Band.

Capacity development in northern communities is being enhanced through a contract to assess the state of municipal infrastructure and assets. The work will enable northern municipalities to comply with the Public Sector Accounting Board requirement on inclusion of tangible capital assets in their 2009 financial statements. The development of asset management plans and preparation of the 2010 water needs assessment will also be supported.

The Northern Hamlet of Missinipe reverted to a northern settlement on October 1, 2009.

In 2009, the NMTA had revenues of \$28.8 million, expenses of \$23.9 million for a surplus of \$4.9 million.

# Minister's Mandate

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The Northern Municipalities Act ("the Act") provides that the purpose of the NMTA is to provide for the administration of funds and property held by the minister for the following purposes:

- (a) the benefit of northern municipalities generally;
- (b) the administration of the district as a northern municipality;
- (c) the disbursement of revenues derived from collection of taxes and other revenues on behalf of northern hamlets and the district, including northern settlements and recreational subdivisions.

The Northern Municipal Trust Account Management Board makes recommendations to the minister with respect to:

- (a) the allocation of northern municipal operating grants and northern grants to be made from the NMTA:
- (b) any proposed change to the Act or the regulations concerning the NMTA;
- (c) the development and implementation of other northern municipal funding programs; and
- (d) the draft budget and financial statements of the NMTA.

The Minister of Municipal Affairs functions as the municipal council for the NSAD, including 11 northern settlements, 14 recreational subdivisions including the northern dispositions (unorganized portion), and collects property taxes in northern hamlets. The Minister consults with the local advisory committee in each settlement and cabin owners associations in many of the recreational subdivisions.

#### Overview

The Northern Municipal Trust Account (NMTA), previously the Northern Revenue Sharing Trust Account (NRSTA), is a special account established under the Act. The NMTA has two purposes:

- to assist northern municipalities in providing quality services to their residents by funding operating and capital needs
- to administer and fund the municipal functions of the Northern Saskatchewan Administration District (NSAD)

The NMTA provides programs and services to the 2 towns, 11 villages, 11 hamlets,in the NSAD as well as the 11 settlements, 14 recreational subdivisions, and the unorganized portion. The northern hamlet of Missinipe reverted to a northern settlement on October 1, 2009. The 250,000 square km of the NSAD had a 2006 population of 33,780 (15,618 off reserve, 16,704 in municipalities and 1,458 in NSAD).

# Focus Areas

#### Infrastructure

In recent years the NMTA has focused on the operation of municipal government and development of infrastructure, especially safe drinking water in all communities. Northern communities and the NSAD are facing increased infrastructure development pressures due to population growth and developments in oil and gas, mining, forestry and tourism. The 2009 assessment of the state of municipal infrastructure and assets will provide more complete information on the needs and costs for infrastructure upgrades in the north.

In future improvements to solid waste management in the NSAD will need to be addressed. Further additional emphasis will have to focus on social and recreational needs. This presents challenges for many northern communities due to their limited

ability to generate local revenue to meet expectations of growth and improved services. The NMTA continues to work with New North – SANC Services Inc. (Saskatchewan Association of Northern Communities) and the communities to identify additional funding sources for operations and infrastructure, as well as equitable methods to allocate funding.

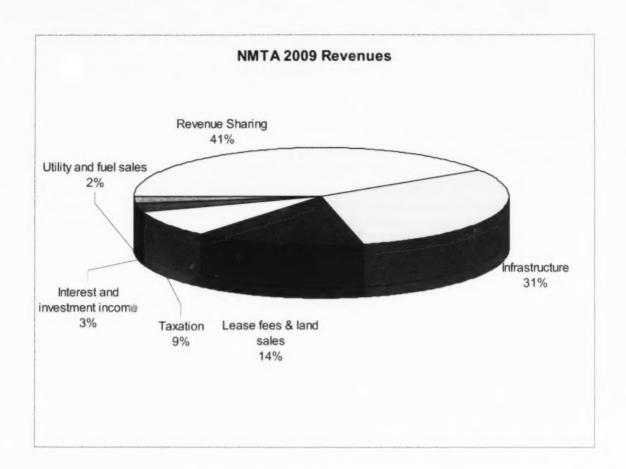
### Capacity

Maintaining and developing skilled and professional support personnel continues to be a challenge in the north. Education levels lag behind southern Saskatchewan and retention of skilled northerners is a problem due to limited opportunities in the smaller communities. Costs of operations have increased due to training and recruitment as well as the need to bring in outside contractors and tradespersons.

### Managing Risk

The NMTA Board can influence, but not directly control, many of the risks that affect the NMTA. To assist in managing these risks, a five year rolling plan is prepared, reviewed and updated on a regular basis.

Significant decreases in revenue are the most significant risk to the NMTA. Any such reduction would curtail the NMTA's ability to deliver current programs. This risk is partially managed by retaining a minimum of \$6 million of net financial assets in the general portion of the NMTA. To continue to meet the financial needs of the communities, the NMTA relies upon additional funding under federal/provincial infrastructure programs.



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# **Performance Results**

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The goal of the NMTA is to assist northern communities in providing quality and valued municipal services to their residents.

The NMTA has three main objectives to achieving this goal. These objectives support the Provincial and Ministry goal relating to sustaining economic growth.

Objective 1: Manage the Northern Municipal Trust Account in a sustainable manner.

The NMTA prepares an annual strategic plan, business plan and budget including a five year plan in consultation with the NMTA Management Board. The NMTA planning framework establishes that the financial assets of the general account are to remain at a minimum \$6 million dollars. During the year, the Board reviews issues affecting the north and recommends policies and priorities to respond to those issues.

At the end of 2009 the financial assets of the NMTA were \$27.9 million, of which \$22.7 million related to the general account. The balance of \$5.2 million was restricted for use in the northern settlements and recreational subdivisions.

**Objective 2:** Ensure the Northern Municipal Trust Account is fully accountable, transparent and in compliance with legislative authorities.

The Ministry continues to enhance the NMTA's accountability and transparency. This includes improving accuracy and reliability of information about the NMTA, oversight of the NMTA by the Ministry, ensuring policies and procedures are adequate and complied with, and developing improved reporting on the NMTA to the Legislative Assembly and the public.

The NMTA Management Board held 10 meetings in 2009. Topics covered included:

- · distribution of the 2009-10 Northern Revenue Sharing Grant;
- · the progress of the Northern Water and Sewer Program;
- Emergency Repair Program applications;
- · the Northern Residential Subdivision Development Program;
- · assessment of the state of municipal infrastructure and assets and,
- · financial and administration concerns with some of the municipalities.

The Board reviewed and recommended acceptance of the 2010 Strategic Plan, the Business Plan, the Financial Plan and the 2008 financial statements.

**Objective 3:** Provide funding to assist northern municipal governments in meeting infrastructure, capital, administrative and service needs.

This objective is met by delivery of programs and services to northern communities.

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# Northern Revenue Sharing Grant

The Northern Revenue Sharing Grant Program provides unconditional funding to northern municipalities and settlements to assist in meeting their annual administrative and operational needs.

No	orthern Revenue S (thous	Sharing Grant - sands of dollars		1	
Actual Grant Payments	2005	2006	2007	2008	2009
Towns	740	799	1,020	1,144	1,468
Northern villages	4,815	5,203	5,846	5.997	7,130
Northern hamlets	1,173	1,268	1,318	1,787	2,797
	6,728	7,270	8,184	8,928	11,395
Northern settlements Flin Flon boundary	937	1,139	1,053	1,057	1,138
agreement	36	38	35	36	36
Total	7,701	8,447	9,272	10,021	12,569

# Northern Water and Sewer Program

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The Northern Water and Sewer Program assists northern municipalities and settlements to meet safe drinking water standards and to address capacity concerns. Funded by the NMTA's general account and the federal and provincial infrastructure programs, the program facilitates the upgrading and construction of water and sewer facilities.

Phase 1 of the Northern Water and Sewer Program has essentially been completed. It began in 2000 and was funded partially under the Canada–Saskatchewan Infrastructure program. The program spent \$34.0 million improving northern water and sewer systems in 31 communities.

Phase 2 of the Northern Water and Sewer program, consists of 15 projects in 14 communities, which will provide an estimated \$17.6 million to upgrade water and sewer systems. This phase is planned to be completed in 2011. Phase 2 funding includes \$4.8 million from the Canada-Saskatchewan Municipal Rural Infrastructure Fund, \$4.2 million from the Western Diversification fund, and the balance from the conditional amounts from the Northern Revenue Sharing Grant transfer for water and sewer from 2004 to 2009 and the NMTA general account.

Phase 3 of the Northern Water and Sewer program began in 2008, with 18 projects prioritized in 11 communities at an estimated cost of \$29.3 million. The majority of this

work is planned for 2010 through 2012. The projects will be funded with an allocation of \$15 million from the Building Canada Fund and \$14.3 million from the NMTA.

Six other required upgrading projects for \$5.4 million are planned and will be funded from NMTA net financial assets.

In 2009, the Northern Water and Sewer Program funded 27 projects, worth \$6.5 million in 20 communities as compared to the budget of \$7.9 million. Delays in the La Ronge regional water system were responsible for the under expenditure.

A water and sewer assessment was commenced in 2009 to comply with the Ministry of Environment regulations. This assessment will be completed in 2010 and will form the basis for identifying future additional water and sewer needs.

		er and Sewer l ands of dollars	_		
	2005	2006	2007	2008	2009
Towns	936	927	359	1,085	4,361
Northern villages	2,314	1,205	4,663	3,002	1,562
Northern hamlets	535	381	44	169	222
General expenditures	193	224	201	215	197
	3,978	2,737	5,267	4,471	6,342
Northern settlements	27	78	81	181	185
Total	4,005	2,815	5,348	4,652	6,527

# Northern Emergency Water and Sewer Program

The Northern Emergency Water and Sewer Program assists northern municipalities and settlements with emergency funding in the event of unforeseen problems which threaten the safe and efficient operation of the community's water and sewer systems.

In 2009, the program expended \$19,000 in 5 communities.

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		ater and Sewe m Expenditure ands of dollars	es		
	2005	2006	2007	2008	2009
Northern villages	216	74	271	37	7
Northern hamlets	229	271	118	60	12
	445	345	389	97	19
Northern settlements			35		
Total	445	345	424	97	19

# <u>Circuit Rider Program – for water and sewer programs</u>

The Circuit Rider Program assists communities and the NMTA in ensuring the water and sewer systems are being run efficiently and adequately maintained. Each year, two visits are made to all 31 northern communities with water and sewer systems to provide training and technical assistance to the operator. Reports on the operations are prepared on each community. Contract expenditure in 2009 was \$331,000. The Circuit Rider Program has been in existence since 2003 and has contributed to the reduction in the Northern Emergency Water and Sewer Program claims.

# Northern Capital Grants Program

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The Northern Capital Grant Program supports northern municipalities and settlements by providing capital funding for acquiring, constructing or upgrading municipal facilities, furniture, fixtures, and equipment. The Northern Capital Grant program is a five year \$7.2 million program expiring March 31, 2013. In 2009, the program expended a total of \$1.5 million on 43 projects in 14 communities. The current program has expended a total of \$1.7 million since April 1, 2008.

		n Capital Gran			
Grant Payments	2005	2006	2007	2008	2009
Towns	216	227	371	204	348
Northern villages	699	746	780	838	977
Northern hamlets	180	29	58	371	133
	1,095	1,002	1,209	1,413	1,458
Northern settlements	134	94	101	150	30
Total	1,229	1,096	1,310	1,563	1,488

# Northern Residential Subdivision Program

The Northern Residential Subdivision Development program is a \$6 million revolving fund intended to assist communities in meeting anticipated residential lot demand. The NMTA develops the lots and funds are recovered through sales or repayments from the community. Funds recovered from the sale of the lots are added back to the program in order to provide assistance to other northern communities.

In 2009, the program expended \$679,000 in three communities compared to the budgeted \$2.0 million. Thirty lots were developed at Air Ronge and feasibility studies and design work were approved for La Loche and La Ronge. The cost of development in Air Ronge was less then anticipated and the design work for La Loche and La Ronge delayed construction until 2010.

Previous subdivision development occurred in the communities of Cumberland House, Denare Beach, Pinehouse and Ile a la Crosse. One lot in existing developments was sold for \$21,000, and another \$171,000 was recovered under repayment agreements with municipalities. At the end of 2009, a total of 95 lots remain unsold.

# 2010 Outlook and Beyond

The 2010 NMTA consolidated budget projects an overall deficit of \$16.1 million. This is projected to decrease the net financial assets in the account to \$11.3 million by the end of the year, of which \$5.3 million is restricted for use in the northern settlements and recreational subdivisions.

It is expected that \$1.4 million will be expended in 2010 for the Northern Capital Grant Program to assist communities with capital infrastructure needs.

- The Northern Water and Sewer Program will continue to address infrastructure needs in the north:
  - o Minor completion work is expected in 2010 to complete Phase 1.
  - Phase 2 water and sewer projects are budgeted for \$7.4 million in 2010 in order to complete the 13 remaining projects.
  - Phase 3 water and sewer is for 11 projects with a total estimated cost of \$29.3 million. Construction is expected to begin in 2010 with a budget of \$17.2 million. The remaining construction is scheduled for 2011.
- The Northern Water and Sewer projects were initially planned for completion in 2014, however they have been accelerated by the NMTA Board due to availability of federal and provincial infrastructure programs. Should all the projects be completed as budgeted it may temporarily decrease the net financial assets in the NMTA general fund below the \$6 million dollar minimum threshold for 2011 and 2012, with a projected recovery to \$10.8 million by the end of 2014. The NMTA's ability to deliver any added infrastructure or other municipal financial assistance programs may be

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limited until the net financial assets are built back up. The NMTA Board will examine this issue in more detail when the assessment of the state of municipal infrastructure and assets is completed.

- Projects in La Loche and La Ronge with a budget of \$2.5 million are expected to be undertaken in 2010 under the Northern Residential Subdivision Development Program. Another \$2.2 million will be available in this program although no new applications have been received to date.
- Certain capacity development initiatives are planned to continue or be developed in 2010:
  - The Circuit Rider Program will continue to the end of 2011.
  - The Northern Local Administrators' Certification Program will continue to address concerns over the training, recruitment and retention of qualified local municipal administrators.
  - A planning program to assist northern municipalities update official community plans will be implemented, with funding under the federal New Deal Program.
  - Investigation will begin on the feasibility of developing regional service districts to provide more effective core municipal services to communities.
  - The NMTA will continue to assist municipalities to implement the new provisions of the Public Sector Accounting Board relating to tangible capital assets and to complete the water and sewer needs analysis for the north.

The programs scheduled for 2010 are designed to meet the goal of the NMTA to assist northern communities in providing quality and valued municipal services to their residents. This will help enhance the quality of life of Northern Saskatchewan residents.

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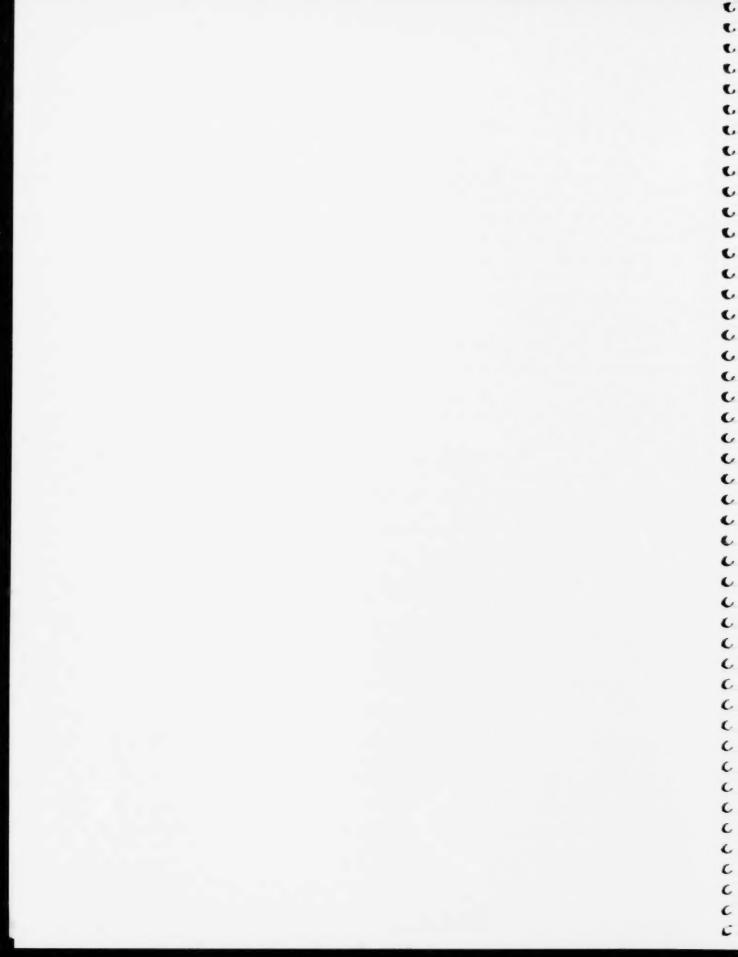
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# **Appendices**

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### Appendix 1

# NORTHERN MUNICIPAL TRUST ACCOUNT Goods and Services

Listed are payees who received \$50,000 or more for the provision of goods and services, including supplies, communication, contracts and equipment.

communication, contracts and equipment.	
A&L Transport	589,058
A. Kustiuk Trucking &	56,102
AECOM Canada Ltd	138,434
Associated Engineering	1,475,440
ATAP Infrastructure	330,960
Bomac Management Ltd	723,332
Bullee Consulting Ltd	135,624
Fehr Trenching & Excavating	1,345,697
Hatchet Lake Dene Nation	194,059
J & R Atkinson Excavating	695,721
KTF Properties	309,349
Methy Construction & Maintenance Corp	79,975
Miners Construction Co. Ltd	1,892,288
Mones & Associates Insurance Brokers	62,285
P.Machibroda Engineering	51,578
R' Beega's	136,482
Ritchie Construction Ltd	2,568,628
Shell Canada	92,701
Solie Drilling	60,193
Tonka Equipment Company	79,084
Uranium City Bulk Fuel Ltd	151,271
Wapawekka Sand & Gravel	46,573
Westech	77,947

#### **Personal Services**

No payments were made to an individual for salaries, wages, honorariums, etc. which total \$50,000 or more.

# **Payments Made to Related Parties**

Listed are related parties who received \$50,000 or more for the provision of goods and services, including supplies, communication, contracts and equipment.

Saskatchewan Water Corporation	466,822
Saskatchewan Power Corporation	141,126
SAMA	73,242

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# Appendix 2

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# NORTHERN MUNICIPAL TRUST ACCOUNT Payments Of Transfers

Pasiniant	Revenue	Capital	611
Recipient	Sharing	Grant	Other
New North			325,000
Towns			
Creighton	672,529	189,765	
La Ronge	795,127	158,624	
Villages			
Air Ronge	533,274		
Beauval	488,416	110,011	
Buffalo Narrows	716,048		
Cumberland House	573,424	99,550	
Denare Beach	563,961	46,039	
Green Lake	407,842		
lle a la Crosse	809,432	163,825	
La Loche	1308,692	153,037	
Pelican Narrows	458,762		
Pinehouse	577,281	64,858	
Sandy Bay	692,594	176,289	
Hamlets			
Black Point	152,270		
Cole Bay	267,058		
Dore Lake	223,472		
Jans Bay	237,523	48,600	
Michel Village	264,933	33,218	
Missinipe	147,127		
Patuanak	250,305		
St George's Hill	247,694		
Stony Rapids	349,729	24,493	
Timber Bay	220,957	27,205	
Turnor Lake	197,788		
Weyakwin	237,844		
Settlements			
Bear Creek	110,647		
Brabant Lake	161,702		
Camsell Portage	36,040		
Descharme Lake	54,632	30,000	
Garson Lake	63,675		
Missinipe	53,146		
Sled Lake	104,848		
Southend	39,641		
Stanley Mission	113,755		
Uranium City	291,712		
Wollaston Lake	108,665		
Flin Flon	36,339		

#### MANAGEMENT'S REPORT

To the Members of the Legislative Assembly of Saskatchewan

As members of management of the Northern Municipal Trust Account, we are responsible for the preparation and presentation of the following financial statements in accordance with Canadian generally accepted accounting principles applied on a basis consistent with that of the preceding

The significant accounting policies adopted in the preparation of the financial statements are fully and fairly disclosed in the financial statements

We believe the Northern Municipal Trust Account has a system of internal control adequate to provide reasonable assurance that the accounts are faithfully and properly kept to permit the preparation of accurate financial statements in accordance with Canadian generally accepted accounting principles

We enclose the financial statements of the Northern Municipal Trust Account for the year ended December 31, 2009 and the Provincial Auditor's report on these financial statements

> S. P. (Van) Isman **Deputy Minister** Municipal Affairs

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Kirby Wright

**Assistant Deputy Minister** 

Municipal Affairs

Randy Braaten

Director

Northern Municipal Services

Regina, Saskatchewan March 26, 2010

Tony Bunz

Manager, Financial Services

Northern Municipal Services



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#### **Provincial Auditor Saskatchewan**

1500 Chateau Tower 1920 Broad Street Regina, Saskatchewan S4P 3V2 Phone: (306) 787-6398 Fax: (306) 787-6383 Web site: www.auditor.sk.ca Internet E-mail: info@auditor.sk.ca

SASKATCHEWAN

#### **AUDITOR'S REPORT**

To the Members of the Legislative Assembly of Saskatchewan

I have audited the statement of financial position of the Northern Municipal Trust Account as at December 31, 2009 and the statements of operations and accumulated surplus, change in net financial assets, and cash flows for the year then ended. The Northern Municipal Trust Account's management is responsible for preparing these financial statements for Treasury Board's approval. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Northern Municipal Trust Account as at December 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Regina, Saskatchewan March 26, 2010 Fred Wendel, CMA, CA Provincial Auditor

#### NORTHERN MUNICIPAL TRUST ACCOUNT Statement of Financial Position As at December 31

(thousands of dollars)

	2009	2008
Financial Assets		
Cash	2,227	3,539
Temporary investments	28,448	23,543
Accounts receivable (note 4)	2,995	2,382
Inventory for resale	634	452
Total Financial Assets	34,304	29,916
Liabilities		
Grants payable	4,351	3,950
Unearned revenue (note 5)	1,492	1,539
Advance payments (note 6)	126	765
Accounts payable	93	157
Accrued landfill decommissioning (note 7)	239	226
Revenues collected for others (note 8)	59	201
Total Liabilities	6,360	6,838
Net Financial Assets (schedule 1)	27,944	23,078
Non-financial Assets		
Tangible capital assets (note 9)	5,755	4,632
Total Non-financial Assets	5,755	4,632
Accumulated Surplus (schedule 1)	33,699	27,710

Contractual obligations (note 14)

The accompanying notes and schedules are an integral part of these financial statements.

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# NORTHERN MUNICIPAL TRUST ACCOUNT Statement of Operations and Accumulated Surplus For the year ended December 31

(thousands of dollars)

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	200	9	2008
	Budget	Actual	Actua
	(note 10)		
Revenue (schedule 1)			
Transfers			
Northern revenue sharing	13,000	11,718	11,038
Water and sewer	3,970	8,418	1,865
Other transfers	185	369	328
Lease fees	4,200	3,886	4,473
Taxation	2,186	2,535	1,790
Utility and fuel sales	1,109	630	1,242
Interest and investment income	812	822	1,088
Land sales	312	310	306
Other	42	147	54
Total Revenue	25,816	28,835	22,184
Expense (schedule 1 and note 15)			
Transfers			
Northern revenue sharing	12,321	11,433	9.865
Water and sewer	8,316	6,361	4,568
Northern capital	1,305	1,458	1,413
New North	320	320	320
Other infrastructure grants		5	20
Northern residential subdivision	2,000	679	101
Municipal services (note 11)	2,709	3,010	2.388
Fuel operating costs	1.000	528	1,190
Bad debt expense	50	117	97
Landfill decommissioning (note 7)	**	13	5
Total Expense	28,021	23,924	19,967
Surplus (deficit)	(2,205)	4,911	2,217
Accumulated surplus, beginning of year	26,990	27,710	25,805
Change in municipal administration (note 12)	9.0	1,078	(312)
Accumulated Surplus, End of Year (schedule 1)	24,785	33,699	27,710

The accompanying notes and schedules are an integral part of these financial statements.

# NORTHERN MUNICIPAL TRUST ACCOUNT Statement of Change in Net Financial Assets For the year ended December 31 (thousands of dollars)

	2009	2008
Surplus	4,911	2,217
Tangible Capital Assets		
Acquisition of tangible capital assets (note 9)	(840)	(612)
Amortization of tangible capital assets (note 9)	508	463
Write-down of tangible capital assets (note 9)	14	11
Assets transferred (to) from the NMTA (note 9)	(805)	280
Net (Addition) Reduction of Tangible Capital Assets	(1,123)	142
Change in municipal administration to (from) NMTA (note 12)	1,078	(312)
Increase in net financial assets	4,866	2,047
Net financial assets, beginning of year	23,078	21,031
Net Financial Assets, End of Year	27,944	23,078

The accompanying notes and schedules are an integral part of these financial statements.

#### NORTHERN MUNICIPAL TRUST ACCOUNT Statement of Cash Flow

For the year ended December 31 (thousands of dollars)

	2009	2008
Operating Activities		
Cash Receipts		
General Revenue Fund	20,298	13,327
Leases and land sales	3,876	4,443
Taxes	2,523	1,783
Investments	852	1,195
Utility and fuel sales	693	1,319
Advance payment	1,391	2,000
Other sources	7	28
Total Cash Receipts	29,640	24,095
Cash Payments		
Transfers	(19,474)	(14,380
Advance payment used	(2,047)	(2,735
Northern subdivision development	(638)	(101
Fuel operating costs	(711)	(1,357
Municipal services	(2,340)	(2,064
Total Cash Payments	(25,210)	(20,637
Cook Brouided by Operating Activities		0 450
Cash Provided by Operating Activities	4,430	3,458
Capital Activities	4,430	3,458
Capital Activities Cash used to acquire tangible capital assets	(840)	
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and	(840)	
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties	(840)	(652
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and	(840)	(652
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities	(840)	(652
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities	(840) 3 (837)	(652 (645
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities Investing Activities Proceeds from disposal of temporary investments	(840) 3 (837) 44,340	(652 7 (645) 79,540
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities Investing Activities Proceeds from disposal of temporary investments Purchase of temporary investments	(840) 3 (837) 44,340 (49,245)	(652) (645) 79,540 (82,040)
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities Investing Activities Proceeds from disposal of temporary investments	(840) 3 (837) 44,340	(652) (645) 79,540 (82,040)
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities Investing Activities Proceeds from disposal of temporary investments Purchase of temporary investments	(840) 3 (837) 44,340 (49,245)	79,540 (82,040 (2,500
Capital Activities Cash used to acquire tangible capital assets Proceeds from disposal of tangible capital assets and tax title properties Cash Used for Capital Activities Investing Activities Proceeds from disposal of temporary investments Purchase of temporary investments Cash Used for Investing Activities	(840) 3 (837) 44,340 (49,245) (4,905)	79,540 (82,040) (2,500)

The accompanying notes and schedules are an integral part of these financial statements.

### NORTHERN MUNICIPAL TRUST ACCOUNT Notes to the Financial Statements As at December 31, 2009

#### 1. Authority and Organization Description

Northern Municipal Trust Account (NMTA), formerly the Northern Revenue Sharing Trust Account, was established by Section 287 of *The Northern Municipalities Act* (Act). NMTA is administered by the Northern Municipal Services Branch of the Ministry of Municipal Affairs (MA). NMTA administers all revenues relating to the Northern Saskatchewan Administration District (NSAD) and all moneys appropriated by the Legislature for the purposes of northern revenue sharing and other grant programs. NSAD is a geographical area defined under *The Northern Saskatchewan Administration District Boundaries Regulations*. The NMTA also acts as a municipal operating fund for the unincorporated area in the district, the northern settlements and recreational subdivisions.

The Northern Water and Sewer Program provides funding to northern municipalities to develop and install or upgrade water and sewer systems to ensure residents have access to a safe potable water supply.

The Northern Capital Grant Program provides funding to northern municipalities with limited sources of revenue to assist in the construction and upgrade of municipal facilities and equipment.

The Saskatchewan Association of Northern Communities (New North) serves as a liaison between the northern municipalities and MA, and is an advocate voice for northern municipalities. The transfer to New North, on behalf of the northern municipalities and settlements, is to assist them in promoting membership in their association.

The Northern Residential Subdivision Program provides for the development of residential lots. Many of the municipalities in NSAD do not have sufficient tax bases or other sources of revenue necessary to develop a subdivision. Ownership of the developed lots is, by agreement with the municipalities, transferred to NMTA.

Pursuant to the Act, NMTA collects taxes for northern hamlets and northern school divisions. Taxes levied on behalf of northern hamlets and northern school divisions are not considered revenue of NMTA and are not reflected in the Statement of Operations. These taxes are remitted to the respective entities when received.

#### 2. Significant Accounting Policies

These financial statements are prepared in accordance with generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants and reflect the following significant accounting policies:

#### a) Inventory for resale

Fuel held for resale, by the northern settlement of Uranium City, is valued at the lower of cost, determined on a first in first out basis, and net realizable value.

#### b) Investments

#### i) Temporary

Temporary investments are term deposits recorded at cost, which approximates their market value.

#### ii) Portfolio

Portfolio investments are investments that are not subject to significant influence. They are recorded at cost, and revenue from these investments is recorded as income when receivable.

Athabasca Basin Development Limited Partnership (ABDLP) was established in 2002 to provide employment and economic development in the north. The northern settlements of Wollaston Lake, Uranium City, and Camsell Portage each have a six percent limited partnership interest in ABDLP, at a cost of \$100 each. First Nations in the far north hold the remaining interest.

#### c) Landfill decommissioning and post decommissioning care

The costs to decommission landfill sites and the post decommissioning care are recognized over their estimated remaining lives based on the current land allocation to landfill and usage.

Total estimated costs will be adjusted in the year when events indicating a change is required become known.

#### d) Tangible capital assets

Tangible capital assets are recorded at cost in the year acquired less accumulated amortization. NMTA's tangible capital asset policy requires items with a cost of \$500 or more and a useful life of greater than a year to be capitalized. All costs directly attributable to acquisition, construction, development or betterment are capitalized. Assets are amortized commencing in the year the assets are acquired using the straight-line method over their estimated useful lives as follows:

Buildings	25 years
Machinery and equipment	10 years
Office furniture and equipment	3 - 5 years
Water and sewer infrastructure	25 years
Other	10 years

Tangible capital assets are written down when the asset no longer contributes to NMTA's ability to provide goods and services.

Information regarding the value of roads and infrastructure contributed upon formation of the settlements and recreational subdivisions is not available. These assets are considered to be fully amortized with an insignificant residual value.

#### e) Revenue

Revenues are recorded on the accrual basis. Government transfers are recognized as revenue in the period during which the transfer is authorized and any eligibility criteria are met.

#### f) Transfer payments

Transfer payments, such as entitlements, grants, and shared cost agreements, are recognized as expenses in the period when the transfer is authorized, the eligibility criteria have been met by the recipient, and a reasonable estimate of the amount can be made.

#### g) Northern Residential Subdivision Program - land development costs

NMTA incurs land development costs for the Northern Residential Subdivision Program. Under the program, NMTA develops lots for sale to private individuals or organizations. These costs include subdivision design and installation of power, water and sewer services. NMTA expenses these costs in the year the costs are incurred provided it has no firm commitment from prospective buyers.

However, when NMTA has a firm commitment from a prospective buyer it records the related costs as assets on the Statement of Financial Position. NMTA recognizes the sale of developed lots in the year the lots are sold or funds are recovered from the communities where the subdivision exists.

#### h) Change in Municipal Administration

The NMTA serves in a municipal function in the administration of the northern settlements and recreational subdivisions.

Pursuant to sections 9 to 15 of the Act an application by petition may be submitted to the Minister to establish a northern municipality. For a northern settlement or recreational subdivision under the administration of the NMTA, the related assets, liabilities, non-financial assets and accumulated surplus are transferred from the NMTA to the municipality as of the date it is established as a northern municipality.

Pursuant to sections 21 and 22, of the Act, where conditions of incorporation with respect to a northern municipality no longer exist the minister may disorganize a northern hamlet and revert its status to that of a northern settlement. The related assets, liabilities, non-financial assets and accumulated surplus are transferred to the NMTA from the municipality as of the date it is no longer recognized as a municipality.

#### j) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures for the year. Actual results could differ from those estimates.

#### 3. Financial Instruments

NMTA's financial instruments include cash, temporary investments, accounts receivable, grants payable, accounts payable and revenues collected for others. The fair value of these instruments approximates the carrying value due to their immediate or short-term nature. The temporary investments are term deposits with a weighted average term to maturity of 123 days (2008 – 351 days) and bear interest ranging from 1.00% to 4.35% per annum (2008 – 1.72% to 4.35%).

#### 4. Accounts Receivable

(thousands of dollars)	2009	2008
Water and sewer infrastructure	1.176	995
Lease fees receivable	871	595
Accrued interest	137	185
Fuel sales receivable	154	225
Receivable from federal government (GST)	263	91
Taxes	32	20
Other	362	271
Total Accounts Receivable	2,995	2,382

NMTA's accounts receivable above are net of a provision of \$423,000 for taxes, \$1,319,000 for leases, and \$3,000 for other receivables that are considered doubtful, for a total provision of \$1,745,000 (2008–\$1,651,000).

#### 5. Unearned Revenue

Unearned revenue of \$1,492,000 (2008 – \$1,539,000) represents Crown land leases collected by the Ministry of Environment from third parties and paid to NMTA relating to future periods.

#### 6. Advance Payments

The NMTA entered into various agreements to jointly fund water and sewer projects. Advance payments represent the balance of the payments received to be allocated against future expenditures.

#### 7. Accrued Landfill Decommissioning

The Saskatchewan Environmental Management and Protection Act sets out regulatory requirements to properly close and maintain all active and inactive landfill sites. Environmental laws require decommissioning care of solid waste landfill sites. Decommissioning and the post decommissioning requirements include the covering and landscaping of landfill, ongoing environmental monitoring, and maintenance.

At December 31, 2009, NMTA has accrued an estimated amount of \$239,000 (2008 - \$226,000) for decommissioning and post decommissioning care for 15 landfill sites in NSAD. The estimated accrual is based on the total estimated landfill capacity and the accumulated capacity used at December 31, 2009. Management estimates that the total cost to decommission landfill sites in NSAD will amount to \$650,000 (2008 - \$615,000) based on future cash flow discounted at three per cent.

The estimated remaining capacity of the 15 landfills in NSAD ranges from 0 to 45 years. On average these landfills have 1.5 hectares available for use.

#### 8. Revenues Collected for Others

Total Revenues Collected for Others	59	201
Municipal taxes collected due to hamlets	4	6
School taxes due to school division	55	195
(thousands of dollars)	2009	2008

#### 9. Tangible Capital Assets

Tangible capital and other non-financial assets are accounted for as assets because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities unless they are sold. Capital work in progress relates to water and sewer and other infrastructure building expenses that are not completed. These costs are capitalized under work in progress until they are fully operational.

Tangible capital assets of \$14,000 (2008 - \$72,000) with a net book value of \$10,000 (2008 - \$9,000) were written off during the year as they no longer provide a service benefit.

(thousands of dollars) 2009						2008	
	Buildings	Machinery & Equipment	Other	Water & Sewer	Capital Works in Progress	Total	Total
Opening cost	4,163	2,252	425	6,536	226	13,602	13,557
Additions	442	64	83	18	233	840	612
Disposals and write-downs	-	(44)	**		draw	(44)	(94)
Reclassification of assets			20	379	(399)	649	-
Transfer to (from) NMTA	375	152	27	2,181		2,735	(473)
Closing cost	4,980	2,424	555	9,114	60	17,133	13,602
Opening accumulated Amortization	3,452	1,860	333	3,325		8,970	8,783
Annual amortization	93	83	27	305	***	508	463
Disposals and write-downs	400	(30)	***	***	***	(30)	(83)
Transfer to (from) NMTA	283	82	19	1,546		1,930	(193)
Closing accumulated amortization	3,828	1,995	379	5,176		11,378	8,970
Net Book Value of Tangible Capital Assets	1,152	429	176	3,938	60	5,755	4,632

#### 10. Budget

The NMTA 2009 budget was approved by the Minister of Municipal Affairs.

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#### 11. Municipal Services

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(thousands of dollars)	2009	2008	
	Budget	Actual	Actual
General government	1,091	1,241	817
Utilities operating cost	629	804	634
Recreation and cultural	292	242	297
Environmental	206	232	194
Transportation services	464	464	429
Protective services	26	27	17
Public health and welfare	1		-
Total Municipal Services	2,709	3,010	2,388

#### 12. Change in Municipal Administration

Effective October 1, 2009, under the Act, the northern hamlet of Missinipe reverted back to a northern settlement. As of the effective date the financial assets, liabilities, non-financial assets and accumulated surplus were transferred from the northern hamlet to the northern settlement account (see Schedule 1).

Effective March 26, 2008, under the Act, the northern settlement of Black Point received hamlet status. As of the effective date the assets, liabilities, non-financial assets and accumulated surplus were transferred from the northern settlement to the northern hamlet (see Schedule 1).

#### 13. Related Party Transactions

Included in these financial statements are transactions with various Saskatchewan Crown corporations, Ministries, agencies, boards and commissions related to NMTA by virtue of common control by the Government of Saskatchewan (collectively referred to as "related parties").

Routine operating transactions with related parties are settled on normal trade terms. The following table summarizes the routine related party transactions for the year:

(thousands of dollars)	2009	2008
Expense		
Water and sewer transfers	467	354
General government	266	312
Accounts Receivable		
Due from Municipal Affairs	457	995
Lease receivable	871	595

In addition, NMTA pays provincial sales tax to Saskatchewan Finance on all its taxable purchases. Taxes paid are recorded as part of the cost of those purchases.

Other transactions with related parties and amounts due to or from them are described separately in the financial statements and notes.

Transfer from related parties during the year:

(thousands of dollars)	2009	2008
Ministry of Municipal Affairs	18,705	13,042
Ministry of Social Services	39	28
Ministry of Highways & Infrastructure	81	-
Saskatchewan Lotteries Trust Fund for Sport,		
Recreation and Culture	140	107
Grants in lieu from Saskatchewan ministries and agencies	52	49
	19,017	13,226

The Ministry of Environment is responsible for administering Crown land within NSAD. Therefore, Crown land is not reflected on the Statement of Financial Position. However, in accordance with *The Northern Crown Land Disposition Regulations* and the Act, NMTA is entitled to receive all proceeds from Crown land sales and leases within the NSAD.

#### 14. Contractual Obligations

As at December 31, 2009, NMTA has entered into contracts to fund northern water and sewer, capital grant and northern subdivision projects through 2010. These obligations total \$6.3 million (2008 – \$10.5 million).

#### 15. Expense by Object

(thousands of dollars)	200	2008	
	Budget	Actual	Actual
Transfers	22,262	19,577	16,186
Northern subdivision development	2,000	679	101
Wages and benefits	432	459	398
Administration	93	98	81
Maintenance, materials and supplies	1,289	847	1,414
Contractual services	941	1,160	758
Utilities	332	334	338
Amortization	352	508	463
Loss on disposal of tangible capital assets		11	8
Bad debt expense	50	117	97
Other expenses	270	134	123
Total Expense by Object	28,021	23,924	19,967

#### 16. Comparative Figures

Certain comparative figures have been reclassified to conform to the current year's presentation.

#### Schedule 1

#### NORTHERN MUNICIPAL TRUST ACCOUNT Segmented and Restricted Assets

The NMTA functions as a consolidated fund, provides operating grants, capital grants, and other program funding to northern municipalities. It also serves in a municipal function in the administration of the northern settlements and recreational subdivisions. Revenues collected during the year and the accumulated surplus of \$10.8 million (2008 - \$9.5 million) of the northern settlements and recreational subdivisions is restricted for their use only and is not available for use by the general account.

#### Statement of Financial Position As at December 31

(thousands of dollars)

,	2009				
	General Account	Northern Settlements	Recreational Subdivisions	Total	2008 Total
Financial Assets					
Cash & temporary investments	26,066	3,986	623	30,675	27.082
Other financial assets	2,655	963	11	3,629	2,834
Total Financial Assets	28,721	4,949	634	34,304	29,916
Liabilities					
Grants payable	4,351	40	940	4.351	3,950
Unearned revenue	1,492	into	-	1.492	1.539
Other liabilities	185	251	81	517	1,349
Total Liabilities	6,028	251	81	6,360	6,838
Net Financial Assets	22,693	4,698	553	27,944	23,078
Non financial Assets	**	5,559	196	5,755	4.632
Accumulated Surplus	22,693	10,257	749	33.699	27,710

# Statement of Operations and Accumulated Surplus For the year ended December 31 (thousands of dollars)

thousands of dollars)					
and de animo	2009				2008
	General	Northern	Recreational		
	Account	Settlements	Subdivisions	Total	Total
Revenue					
Transfers	18,770	1,665	70	20,505	13,231
Lease fees	3,854	32	**	3,886	4,473
Taxation	2,338	26	171	2,535	1,790
Utility and fuel sales	66	630	0.0	630	1,242
Interest and investment	626	181	15	822	1,088
Land sales	307	3		310	306
Other	22	21	104	147	54
Total Revenue	25,917	2,558	360	28,835	22,184
Expense					
Transfers	19,577	0.0		19,577	16,186
Northern residential subdivision	679	0.0		679	101
Municipal services	1,075	1,749	186	3,010	2.388
Fuel operating costs		528		528	1,190
Bad debt expense	85	25	7	117	97
Landfill decommissioning	en en	13		13	5
Total Expense	21,416	2,315	193	23,924	19,967
Surplus	4,501	243	167	4,911	2,217
Accumulated surplus, beginning of year	18,192	8,936	582	27.710	25,805
Change in municipal administration (note 12)	**	1,078	6.0	1,078	(312
Accumulated Surplus, End of Year	22,693	10,257	749	33,699	27,710

